

Selected Financial Data

On January 1, 2010, we adopted the new accounting standard regarding consolidation of variable interest entities ("VIEs"). We have applied the standard retrospectively to periods covered in this Report, and present prior-year financial statement data on a basis that is revised for the application of this standard. The following table sets forth selected financial data for each of the last five years (dollar amounts in millions, except for per share amounts):

SUMMARY OF INCOME	2012	2011	2010	2009	2008
Total Company					
Revenues	\$ 134,252	\$ 136,264	\$ 128,954	\$ 116,283	\$ 143,584
Income/(Loss) before income taxes	\$ 7,720	\$ 8,681	\$ 7,149	\$ 2,599	\$ (14,895)
Provision for/(Benefit from) income taxes	2,056	(11,541)	592	(113)	(62)
Income/(Loss) from continuing operations	5,664	20,222	6,557	2,712	(14,833)
Income/(Loss) from discontinued operations	—	—	—	5	9
Net income/(loss)	5,664	20,222	6,557	2,717	(14,824)
Less: Income/(Loss) attributable to noncontrolling interests	(1)	9	(4)	—	(58)
Net income/(loss) attributable to Ford Motor Company	<u>\$ 5,665</u>	<u>\$ 20,213</u>	<u>\$ 6,561</u>	<u>\$ 2,717</u>	<u>\$ (14,766)</u>
Automotive Sector					
Revenues	\$ 126,567	\$ 128,168	\$ 119,280	\$ 103,868	\$ 127,635
Income/(Loss) before income taxes	6,010	6,250	4,146	785	(12,314)
Financial Services Sector					
Revenues	\$ 7,685	\$ 8,096	\$ 9,674	\$ 12,415	\$ 15,949
Income/(Loss) before income taxes	1,710	2,431	3,003	1,814	(2,581)
Amounts Per Share Attributable to Ford Motor Company Common and Class B Stock					
Basic income/(loss)	\$ 1.48	\$ 5.33	\$ 1.90	\$ 0.91	\$ (6.50)
Diluted income/(loss)	\$ 1.42	\$ 4.94	\$ 1.66	\$ 0.86	\$ (6.50)
Cash dividends declared	\$ 0.15	\$ 0.05	\$ —	\$ —	\$ —
Common Stock price range (NYSE Composite Intraday)					
High	\$ 13.08	\$ 18.97	\$ 17.42	\$ 10.37	\$ 8.79
Low	8.82	9.05	9.75	1.50	1.01
Average number of shares of Ford Common and Class B Stock outstanding (in millions)	3,815	3,793	3,449	2,992	2,273
SECTOR BALANCE SHEET DATA AT YEAR-END					
Assets					
Automotive sector	\$ 86,458	\$ 78,786	\$ 64,606	\$ 79,118	\$ 71,556
Financial Services sector	106,160	101,574	103,270	119,112	151,667
Intersector elimination	(252)	(1,112)	(2,083)	(3,224)	(2,535)
Total assets	<u>\$ 192,366</u>	<u>\$ 179,248</u>	<u>\$ 165,793</u>	<u>\$ 195,006</u>	<u>\$ 220,688</u>
Debt					
Automotive sector	\$ 14,256	\$ 13,094	\$ 19,077	\$ 33,610	\$ 23,319
Financial Services sector	90,802	86,595	85,112	98,671	128,842
Intersector elimination (a)	—	(201)	(201)	(646)	(492)
Total debt	<u>\$ 105,058</u>	<u>\$ 99,488</u>	<u>\$ 103,988</u>	<u>\$ 131,635</u>	<u>\$ 151,669</u>
Total Equity/(Deficit)	<u>\$ 15,989</u>	<u>\$ 15,071</u>	<u>\$ (642)</u>	<u>\$ (7,782)</u>	<u>\$ (15,371)</u>

(a) Debt related to Ford's acquisition of Ford Credit debt securities.